



APPENDIX 1 | Integrative Activities

More information about integrative activities is available on page 9 of the Workbook's [Introduction](#), "What Is This Thing? Will It Really Help You Finance Your Work?"

Integrative Activities		Specific Roles and Leadership Functions
1	Convening Stakeholders for Cross-sector Collaboration and Information Sharing	<ol style="list-style-type: none"> Engage stakeholders or multisector partnerships Build public will Enroll others in advocacy via convening/organizing Determine agenda Facilitate networking among key leaders Provide communications support, including partnering with conveners to build public will (e.g., website, newsletters, outreach) Manage meeting logistics Create detailed meeting design, including preparation and follow-up
2	Analyzing and Planning for Regional Health Improvement	<ol style="list-style-type: none"> Lead the setting of collective vision and goals; ensure resident involvement in the process Devise shared strategy among stakeholders Identify critical strategic questions, including differences in interests of stakeholders Secure commitments to implement strategy Advocate daily for goals and strategy (internal and external) Facilitate strategy development process, including conducting of needs assessment Serve as a neutral data synthesizer
3	Designing Ongoing Infrastructure and Governance	<ol style="list-style-type: none"> Design and ratify shared governance structure as well as composition and decision-making rules Provide strategic oversight of infrastructure and governance Build relationships with other oversight groups Provide facilitation for interim governance bodies to design governance changes over time Manage recruitment, elections, and transitions in membership of governance bodies Facilitate communications among oversight groups
4	Implementing Strategy; Managing Performance of Region-wide Efforts	<ol style="list-style-type: none"> Strategic oversight of actual implementation; ensure accountability and effectiveness Celebrate successes; share learnings Direct and/or manage projects, which might be about supporting work groups or alignment of activities Support stakeholders' abilities to work within the partnership (e.g., use the partnerships' systems for sharing data)
5	Catalyzing Innovation and Redesign	<ol style="list-style-type: none"> Set audacious goals Lead learning activities Create conditions for innovation Provide seed capital Build human capacity to generate and test innovations Conduct and synthesize research Facilitate networking Manage process of identifying innovations to pursue
6	Designing Financing Structure and Strategy	<ol style="list-style-type: none"> Determine financing vision and strategic priorities Create governance structure for funding decisions and accountability management Determine financing structure for integrative activities Mobilize funding to implement priorities and initiatives Research possible financing structures and provide design support <ul style="list-style-type: none"> a. Develop charitable giving strategy b. Write grants Administer grants, which might include acting as fiscal agent Host innovation fund <ul style="list-style-type: none"> a. Receive and review applications b. Provide recommendations to governance body c. Act as fiscal agent for funds to be redistributed Provide staff support for governance of financing
7	Advocating for Public Policy	<ol style="list-style-type: none"> Set policy priorities Build relationships with thought leaders and policymakers Communicate impact of policies Implement through influence campaigns and more
8	Monitoring, Measuring, and Evaluating Region-wide Efforts	<ol style="list-style-type: none"> Provide strategic guidance and oversight of overall information system Review results and modify action plans Envision and develop process for sharing results with residents Design and facilitate learning and improvement process Monitor progress toward shared goals Design and facilitate forums for accountability to residents

ReThink Health is maintaining a comprehensive list of integrative activities and how multisector partnerships and other organizations are getting paid for conducting them. Please email ThinkWithUs@rethinkhealth.org with any suggested additions.